



Purpose: For Information

Scrutiny Committee Report

Committee	POLICY AND SCRUTINY COMMITTEE FOR HEALTH AND SOCIAL CARE
Date	4 SEPTEMBER 2023
Title	SYSTEM WINTER PLAN
Report of	ISLE OF WIGHT PLACE DIRECTOR, HAMPSHIRE AND ISLE OF WIGHT INTEGRATED CARE BOAD

RECOMMENDATION

This paper is for the Committee to note and discuss as necessary.

EXECUTIVE SUMMARY

Background

1. In recent years there has been an increasing focus towards an integrated approach to Winter planning. This is in recognition that Seasonal pressure is multi-faceted and requires a whole-System response and therefore planning and assurance cannot operate in isolation.
2. The pressures of the ongoing response to demand as well as challenging circumstances winter 23/24 could bring, requires a robust Winter Planning process with several specific aims:
 - To ensure that planning for the winter period is completed at all levels in good time, to ensure patient safety and quality of care is not compromised.
 - To ensure plans are integrated at a Local System level and that pressure and risk is spread across the System where possible, and not just focussed on one section of the care pathway.
 - To ensure that plans are robust and considered the “business-as-usual” seasonal pressures alongside emerging challenges and effectively balance these together.
 - The HIOW Winter Plan 23/24 will recognise pre-existing streams of planning / improvement activity, including the Elective and UEC Recovery Planning. Timelines for Winter planning will be developed in close conjunction with the ICB & National requirements, to ensure timelines dovetail together and demands on Systems are proportionate and avoid duplication.
 - While winter pressure is predominantly most challenging in acute settings, and it is right that Urgent Care should lead the work, the Hampshire and IOW Winter Plan will cover the whole Care pathway within each Acute System & Provider Collaborative.

3. A Winter Operating Plan is required by NHSE to be in place for all Acute System & Provider Collaborative.
4. The HIOW local System Partners are all committed to continue to deliver safe, high-quality services for patients and the whole population at all times, including, but not limited to, ensuring patients are seen in the right place and right time, maintaining privacy and dignity at all times, ensuring care closer to home where possible and effective management of infection control.

Situation

5. The Hampshire & Isle of Wight ICB is taking the following approach to winter planning:
 - Winter Plan Launch Session with Chief Operating Officers of HIOW System Partners to discuss and agree this years approach to winter
 - Winter Forum (Weekly) - Tactical level Engagement across Local Systems - from August 23
 - Using lessons learnt from Winter 2022/23 to help inform decisions on what would be required this winter
 - Capacity Planning so we can understand when we may need more capacity and when the likely peaks will be to help us determine when and where extra support may be required
 - Preparation to bid for additional internal winter capacity schemes should funding become available
 - Ensure everyone is involved in the Plans including; Acute Trusts, Local Authorities, Primary Care, Social Care, Reablement, Community partners, Mental Health, SCAS/IWAS, and the Voluntary sector
 - Review policies and procedures to ensure they are fit for purpose
 - Operational Pressures Escalation Levels (OPEL) Framework Review

Actions

6. The local Isle of Wight Place team is taking the following actions:
 - System partners to review NHSE numerical template – demand & capacity assumptions
 - System partners agreeing narrative NHS template due for submission by 25 August 2023
 - Weekly Winter Task & Finish Group established from 24 August 2023
 - Updated system bedded capacity model being developed
 - Each sovereign organisation developing own internal winter plan, to be brought together in single system overview

Next steps

7. The task and finish group will be meeting to ensure progress of winter planning across the system and will report progress via the Executive Delivery Group.

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